The Woodland Trust
Trustees’ Conflict of Interests

1. Trustees have a legal duty under the Companies Act to declare conflicts of interest. Trustees also have a separate duty under the Act to avoid conflicts of interest and duty. These specific Company Act duties are in addition to the similar duties of a Charity Trustee. Conflicts may arise indirectly because, for example, of the interest of a connected party. “Conflicts” is widely defined and includes possible as well as actual conflicts of interest or duty. This note describes the basic principles but if in doubt declare your interest and seek specific advice from the Chair or Chair of the BAC.

2. The conflicts under the Act broadly fall into two categories:

   a) Those arising out of transactions between the Trustee and the Trust. As a charity only a very limited number of such transactions are permitted by the Trust’s Memorandum and Articles of Association. For such a permitted transaction the Companies Act requires declaration. Some of these transactions may also require the consent of the members of the Trust, members of the Board or the Charity Commission.

      Examples would include:
      - A proposal to enter into a contract with a trustee’s spouse
      - Possible recruitment of a close relative as an employee of the charity
      - A trustee renting property or lending money to the charity

   b) Those conflicts which do not involve a transaction between the Trustee and the Trust. Here the Act requires approval by the members of the Trust or by a Board Resolution. This should be obtained as soon as a situation exists where a conflict could arise, do not wait until the conflict actually occurs.

      Examples would include:
      - A trustee who was also a director of the charity’s subsidiary trading company
      - A trustee is an employee, councillor or otherwise involved with a body funding the charity
      - A trustee who owns property adjacent to the property of the charity or a property that the charity is considering purchasing
      - A trustee has an advisory relationship with the charity or has an advisory relationship with a competitor charity
      - A trustee learns of some opportunity at a board meeting which the charity does not wish to exploit but which he wishes to take advantage of

3. Conflicts may arise indirectly because of the interests of someone connected to the Trustee.
3.1. Under the Companies Act a connected person includes:

a) the Trustee’s family – this section is drafted fairly widely and includes most relatives, spouse or partner
b) a company (body corporate) in which the Trustee owns or controls a voting interest exceeding 20%
c) a person acting as a Trustee of a Trust in which the WT Trustee or connected person is a beneficiary
d) a person acting as a partner of the Trustee

3.2. Under the Charities Act a connected person includes:

a) a Trustee for the charity
b) a person who is the donor of any land to the charity
c) a child, parent, grandchild, grandparent, brother or sister of any such trustee or donor
d) an officer, agent or employee of the charity
e) the spouse or civil partner of any person falling within any of sub-paragraphs above
f) a person carrying on business in partnership with any person falling within any of sub-paragraphs above
g) an institution which is controlled by any person failing within any of sub-paragraphs above
h) a body corporate in which any connected person falling within any of sub-paragraphs above has a substantial interest

4. In addition to the Companies and Charity Act requirements, if a Trustee takes on an additional role with another organisation which has the potential to conflict with their role as a Woodland Trust Trustee, leading to divided loyalty between the two organisations the Board would consider carefully whether that Trustee should remain a Trustee of the Woodland Trust. Of particular concern are:

a) organisations that occupy similar space to the WT, in particular national organisations with an environmental focus and which run campaigns or raise funds from similar sources and
b) where the Trustee sits on the main governance board of the organisation or
c) if the Trustee is the chairperson of the other organisation

5. The Trust maintains a Register of Interests. To enable this and to comply with the statutory duty all Trustees must fill in a Declaration of Interest form (see Appendix A). The information should be current and should be updated as it changes.

6. The register will be kept at Woodland Trust’s registered address and will be open to scrutiny by Trustees and (senior) staff unless the Trustee body believes reasonably that some or all of the information shall remain confidential to Trustees.

7. In addition to providing information for the register at the beginning of a Board or Committee meeting each Trustee should declare:

- any interests that he or she has, directly or indirectly, in any items to be
discussed at the meeting, even where these interests have already been declared on the Register of Interests; and
• any other potential conflicts of interest, whether direct or indirect, of which he or she has become aware which have not already been declared

8. Where conflict of interest and duty may arise and the interest relates to a matter under discussion, the Trust must decide whether the interest:

• Category (a) - is trivial and does not create a real danger of conflict of interest and duty or bias or the appearance of bias
• Category (b) - does not create a real danger of conflict of interest and duty or bias, but might reasonably cause others to think it could influence a decision
• Category (c) - creates a real danger of conflict of interest and duty or bias (that is, the interest affects him/her, or a person or business connected to him/her, more than the generality affected by the decision)

9. Generally, the Board will deal with conflicts as follows.

In the event that the interest falls into:

• category (a) the Trustee must not vote
• category (b) it shall be at the discretion of the other Trustees (who do not themselves have an interest in the matter) whether the Trustee may remain in the meeting, but the Trustee must not participate in the discussion, or vote, on the matter
• category (c), the Trustee must leave the meeting, not participate in the discussion, or vote, on the matter

The decision as to how the conflict of interest is to be dealt with must be set out in a resolution of the Board. The resolution may require other steps to be taken, for example, requiring information to be kept confidential or other undertakings to be given by the Trustee.

10. Trustees and the Board should endeavour to ensure that a Trustee with a conflict of interest is not provided with information in that capacity which enables him or her to obtain any advantage. In particular, the person who is responsible for sending information to the Trustees prior to a Trustee meeting should check the Register of Interests and take any other reasonable steps to ensure that no information is sent to a Trustee who may have a conflict of interest relating to that information.

11. The WT does not want to be in a situation where there is someone on the Board who has a persistent or potential conflict of interest which makes the CEO and other senior managers reluctant to provide full information to the Board and constrains debate at meetings. Therefore the Board will not appoint new Trustees if they have roles or activities which have the potential for conflict of interest. If an existing Trustee makes the decision to take on another role which has the potential for conflict of interest then the Board and he or she will need to consider whether to withdraw and not vote is sufficient. He or she may need to resign.
12. Trustees must comply with any provisions in the Trust’s memorandum and articles relating to conflicts of interest.
APPENDIX A

WOODLAND TRUST DECLARATION OF INTEREST FORM

I [insert name] have set out below my interests in accordance with the Trust’s Conflict of Interest Policy:

<table>
<thead>
<tr>
<th>Category</th>
<th>Please give details of the interest and whether it applies to yourself or where appropriate, a connected person</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current employment and any previous employment in which the Trustee continues to have a financial interest</td>
<td></td>
</tr>
<tr>
<td>Appointments (voluntary or otherwise) eg trusteeships, directorships, local authority membership, tribunals etc</td>
<td></td>
</tr>
<tr>
<td>Membership of any professional bodies, special interest groups or mutual support organisations</td>
<td></td>
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<tr>
<td>Investments in companies, partnerships and other forms of business, major shareholdings, beneficial interests where these are felt to constitute a potential conflict of interests. (Investments where the Trustee holding constitutes not more than a hundredth of the capital of the company may generally be omitted)</td>
<td></td>
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<tr>
<td>Any contractual relationship with the Trust</td>
<td></td>
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<tr>
<td>Ownership of any property that could create a conflict of interest</td>
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<tr>
<td>Any other conflicts that are not covered above where there could be perceived to be conflicts of interests</td>
<td></td>
</tr>
<tr>
<td>Any other people, organisations, companies or institutions with whom you are “connected” (under charity or company law), whom you have not already referred to on this form</td>
<td></td>
</tr>
</tbody>
</table>